UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) December 5, 2024

L.B. Foster Company

(Exact name of registrant as specified in its charter)

Pennsylvania (State or other jurisdiction of incorporation)

000-10436 (Commission File Number) **25-1324733** (I.R.S. Employer Identification No.)

415 Holiday Drive, Suite 100, Pittsburgh, Pennsylvania (Address of principal executive offices) **15220** (Zip Code)

(412) 928-3400 (Registrant's telephone number, including area code)

Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, Par Value \$0.01	FSTR	Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On December 5, 2024, Mr. Brian H. Kelly, Executive Vice President – Human Resources and Administration, notified L.B. Foster Company (the "Company") of his intention to retire from the Company effective December 31, 2025. Effective January 1, 2025, Mr. Kelly will assume the role of Executive Vice President and Senior Advisor to the Chief Executive Officer, in which capacity he will assist in a transition of his former responsibilities and work on special projects as requested by the Chief Executive Officer. There is no change to Mr. Kelly's compensation.

Additionally, on December 5, 2024, the Board of Directors approved the promotion of Ms. Jamie F. O'Neill to Senior Vice President – Human Resources, and of Ms. Sara Fay Rolli to Senior Vice President – Operational Administration, both reporting to the Chief Executive Officer effective January 1, 2025. Ms. O'Neill and Ms. Rolli will assume various responsibilities of Mr. Kelly in addition to duties currently under their management.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

L.B. FOSTER COMPANY

(Registrant)

/s/ Patrick J. Guinee

Patrick J. Guinee Executive Vice President, General Counsel, and Corporate Secretary

Date: December 6, 2024